



2020 2021 Budget Overview

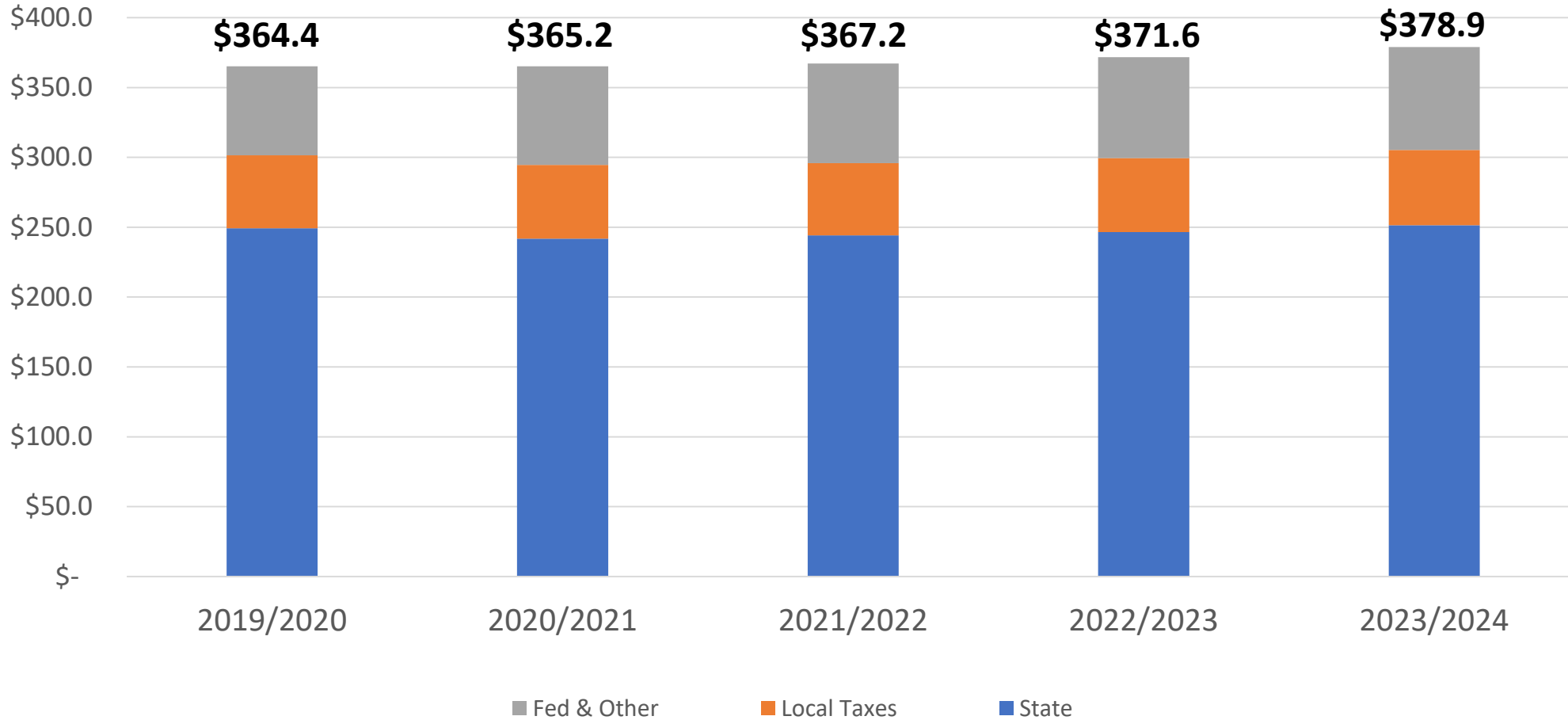
Presented to Board of Directors on July 21, 2020
Melissa deVita, Deputy Superintendent
Marie Telecky, Director Finance & Budget
Jenny Hall, Budget Manager



AFFIRM. INSPIRE. THRIVE.



4-YEAR REVENUE OUTLOOK





EXECUTIVE SUMMARY

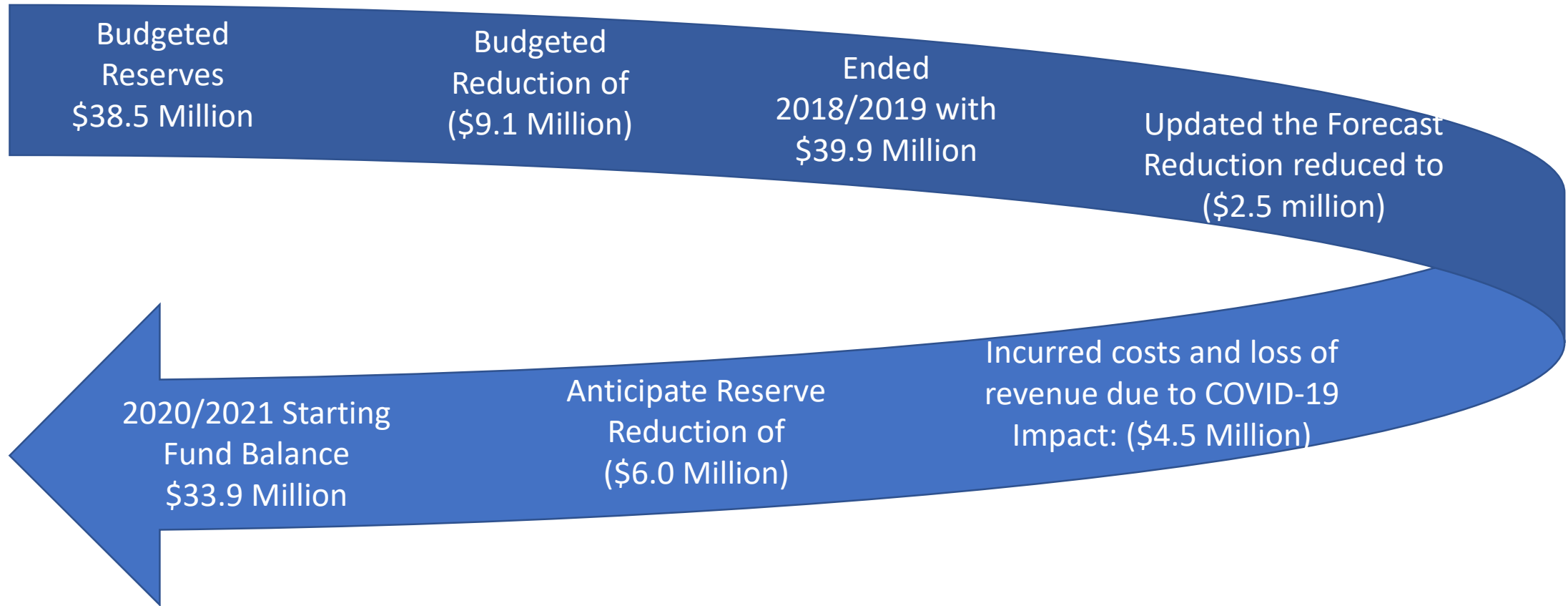
Historically revenue has grown an average of 9% year over year. Over the next three years, this average is expected to drop to 1.3%. If there are no changes in the current funding models, then we will have to reduce expenditures including a potential reduction in staffing and/or reduce general fund reserves to maintain financial stability. – Board Budget Presentation, July 2019

- Flat or Declining Enrollment
- Flat Revenue
- Increasing Costs

**We cannot afford
business as usual**



WHAT HAPPENED IN 2019/2020





ENTERING 2020/2021

Revenue is Flat

Enrollment is Down
600 Students

COVID-19 costs
budgeted at over
\$2 Million

Salaries are up
\$8.5 million



REDUCTIONS FOR 2020/2021

- Lowered staffing tied to lower enrollment – (\$3.2 Million)
- Eliminated all staffing contingencies – (\$2.2 Million)
- Reduced MSOCs and Supplemental Pay for Central and Support Departments – (\$2 Million)
- Eliminated contingencies for SEBB, substitutes, and bargaining (\$2.7 Million)

Pulled \$10.1 Million from the 2020/2021



2020/2021 BUDGET

(\$000's)		
Beginning Fund Balance	\$33,947	
2020/2021 Revenue		\$365,196
2020/2021 Expenditures		\$379,219
Net Loss		(\$14,023)
Ending Fund Balance	\$19,924	(5.3%)
Unassigned Fund Balance	\$17,024	(4.5%)



WHAT'S IN THIS BUDGET

- Recommending the continuation of strategic investments from 2019/2020 including:

Elementary

Additional certificated educators in K-3 at Title Schools to support co-teaching

Add'l Professional Learning Community (PLC) time and support at high needs schools

Before School Enrichment and Support at Lake Hills and Sherwood Forest (if students are in schools and can do so safely)

Implemented coordinated support for student well-being at Title I schools (including Highland MS)

Implementing culturally responsible classroom libraries

Student Climate – Increased by 6 percentage points at Ardmore, 8 percentage points at Lake Hills, and 14 percentage points at Sherwood Forest

Student Attendance – Improved for students with chronic absences, 78% at Ardmore; 67% at Lake Hills and 100% at Sherwood Forest and Stevenson.

Discipline Data – Reduced incidents when compared week over week to previous year.

Staff Perceived Improvements – in classroom behavior, student learning and use of data in Professional Learning Communities.



WHAT'S IN THIS BUDGET

- Recommending the continuation of strategic investments from 2019/2020 including:

Graduation Success – Implement support opportunities at Interlake HS as a pilot

Implement Mental Health Action Teams for all secondary students

Implement family engagement plan

BSD Leadership Development

Student Achievement and Graduation – kept students in home school, provided additional support for some courses while attending regular courses, kept students on-track to graduation, transitioned students back to school sooner and decreased absenteeism.

Student Mental Health – Implemented a proactive approach via universal screening, over half the MHAT students have shown a decrease in symptoms of anxiety and depression.

Family Engagement – Responses for the Family Satisfaction Survey exceeded 20% for each racial subgroup approaching the overall response rate of 23%.



2020/2021 MATERIALS, SUPPLIES AND OPERATING COSTS (MSOCs)

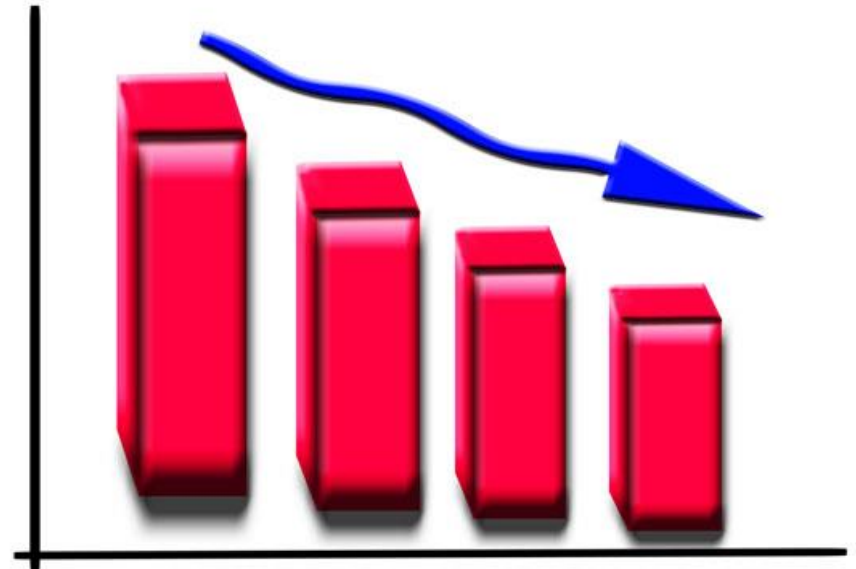
State law requires the following disclosure during the budget hearing process:

2020/21 Budget	Amount
Total MSOC Allocation	\$26,794,250
Total MSOC Budget	\$36,007,591
Net Difference	(\$9,213,341)



WHAT'S NEXT

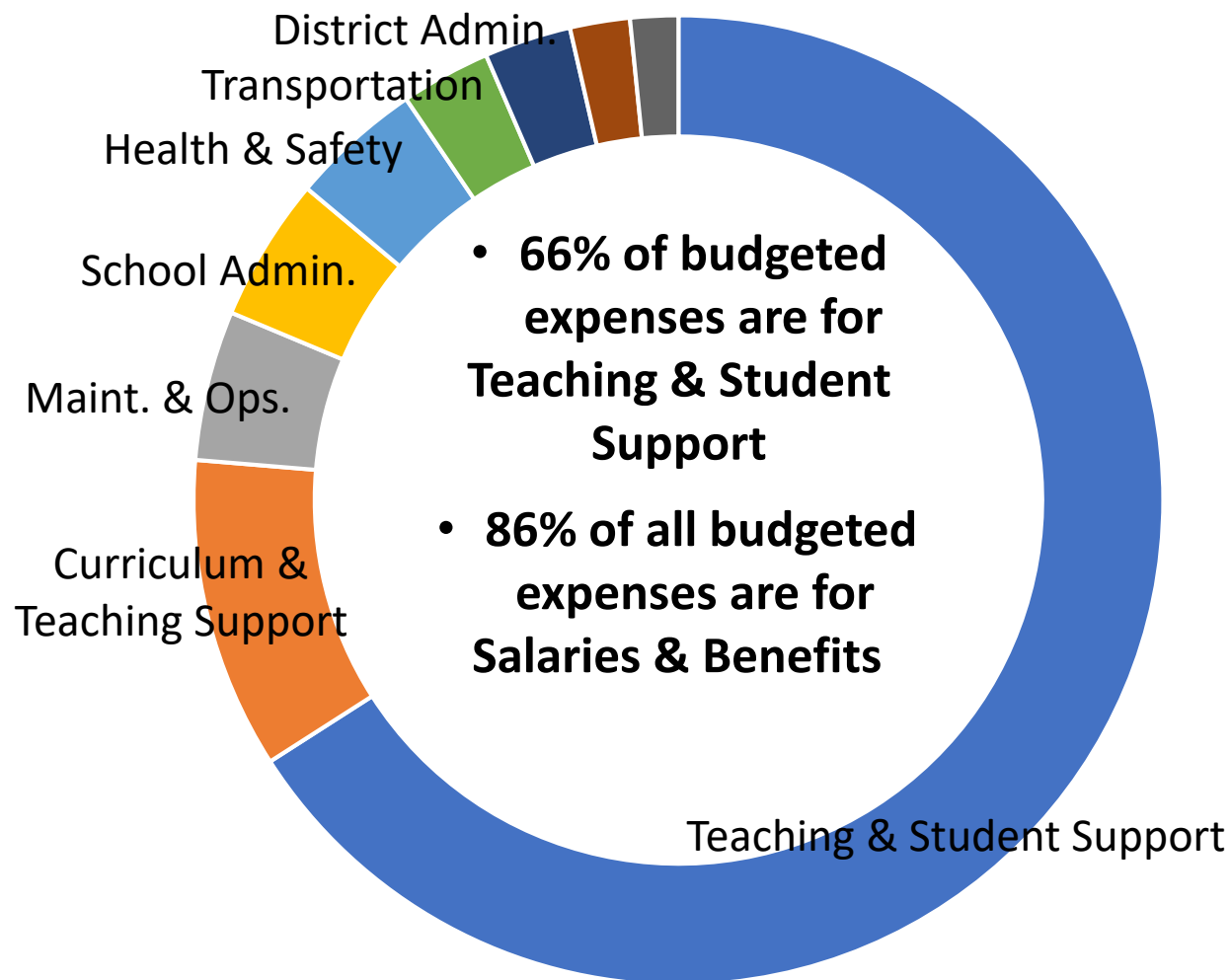
- Reduce spending by 3.5% or \$13 million in each of the next 2 years
- By end of 2022/2023 school year, reserves will be at 6% of expenditures





WHAT'S NEXT

- Start identifying and analyzing reductions in September
- Have recommendations to the Board by January
- Implement in 2021/2022 & 2022/2023 school years





Capital & Tech Levy Funds (\$000s)

Total Available Funds:
\$47,791

End of Year Planned Fund Balance
\$9,355

Salaries & Mgt Support	\$13,426
Teacher Tech Stipends	\$3,425
Athletic Fields & Equipment	\$2,600
Facility Modernizations & Renovations	\$2,575
Portables	\$500
Data Center & Projects	\$1,540
Application Licenses	\$3,200
Tech Support Infrastructure	\$1,100
Classroom Technology	\$2,825
Student Laptops	\$3,900
Computer-Based Curriculum	\$1,250
Miscellaneous Programs	\$1,095
Total	\$38,436



CAPITAL BUILDING FUND (\$000'S)

Total Available Funds:
\$116,500

End of Year Planned Fund Balance
\$42,122

Thank you to our community for passing the bond election this past February. When these bonds are sold, the funds will be used for Phase IV of our construction plan. To date, we have not sold any of these newly approved bonds. A construction timeline is being put into place and will be shared shortly.

Bond Projects	\$000's
Newport High School	\$1,200
Highland Middle School	\$2,150
Wilburton Elementary	\$1,400
Clyde Hill Elementary	\$681
Puesta del Sol Elementary	\$31,365
Interlake High School Kitchen	\$6,200
Total Bond Projects	\$42,996
Staff Salary & Benefits	\$913
Bond Services	\$400
Other Misc.	\$100
Total Management	\$1,413
Contingency	\$30,000
TOTAL BOND FUND EXPENDITURES	\$74,409



ASSOCIATED STUDENT BODY FUND - ASB (\$000'S)

Total Available Funds:
\$7,869

End of Year Planned Fund Balance
\$1,482

This budget is compiled from individual school budgets as submitted by student ASB officers with guidance from their advisors and central office staff.

Budgeted Revenue	\$000's
100 – General ASB	\$3,710
200 - Athletics	\$772
300 – Classes	\$357
400 - Clubs	\$1,437
600 – Private Moneys	\$144
Total ASB Revenue	\$6,420
Budgeted Expenditures	\$000's
100 – General ASB	\$3,356
200 - Athletics	\$1,141
300 – Classes	\$286
400 - Clubs	\$1,443
600 – Private Moneys	\$161
Total ASB Expenditures	\$1,482